

TRAINING RESOURCES Organizational Structure

Committee Overview

General Principles of Committees

Form Follows Function—decide on the work to be done (function), then determine your committees (form)

Committees do work; boards make decisions

- Use the committees to investigate issues, explore options, develop recommendations
- Use the board to make policies and approve plans based on background work of committees

Committees come in two flavors:

- Standing—permanent committees focused on on-going functions
- Ad hoc—temporary committees focused on a short-term task or issue

To be effective, committees must have:

- 1. Purpose or Mandate—a clear understanding of what the job is
- 2. Leadership—a committee chair to lead and support the committee
- 3. Membership—people to serve on the committee, including board and non-board members
- 4. Work plans—a clear set of project and tasks to guide its work

Committees are formed related to the responsibilities of governance and management

- Governing committees are based on the board's governing responsibilities
- Management committees are based on the program responsibilities delegated to staff



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Who may serve on committees?

- Governing committees include board members and other non-board volunteers focused on governing functions. The board chair is an ex-officio member of all committees and is free to attend meetings (but is not obligated).
- Management committees include paid and unpaid staff (program volunteers) focused on program functions. The executive director is ex-officio member of all management committees and is free to attend (but is not obligated).

Possible Committees

- *Governing Committees*: Board Development, Resource Development, Finance, Planning and Evaluation, Executive
- Management Committees: Education, Public Relations, Membership, Advocacy